

Meeting Title	Board of Directors		
Date	12 May 2022	Agenda item	Bo.5.22.10

## Draft Procurement Strategy

Presented by	Matthew Horner, Director of Finance		
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Lead Director	Matthew Horner, Director of Finance		
Purpose of the paper	To present to the Board of Directors the draft procurement strategy and to recommend that the Board of Directors approve the strategy.		
Key control			
Action required	To approve		
Previously discussed at/informed by	Audit and Assurance Committee – June 2021 Finance and Performance Academy - September 2021 Executive Management Team - September 2021 and March 2022 Procurement Oversight Group – March 2022 Audit and Assurance Committee – April 2022		
Previously approved at:	Committee/Group	Date	
	Procurement Oversight Group	March 2022	
	Finance and Performance Academy	March 2022	

### Key Options, Issues and Risks

This draft procurement strategy is designed to ensure the purchase of goods, works and services required for Bradford Teaching Hospitals NHS Foundation Trust ("the Trust") is handled in a transparent, timely and cost effective manner with due regard to purchasing best practice.

Procurement is one of the key functions responsible for ensuring all goods and services that are procured by the Trust:

- Represent best value and appropriate quality;
- Are Market tested to ensure best value;
- Are protected by a legally enforceable contract;
- Have been purchased in compliance with the Trusts SFIs and Public Sector Regulations; and
- Procured from the most sustainable resources

The underlying purpose of this strategy is to positively influence procurement throughout the Trust, supporting Care Groups and Corporate Services to deliver high quality healthcare to patients through a philosophy of best value and best practice. It has been developed to address the total supply chain and:

- Provide a strategic vision and priority for initiatives for the next 5 years;
- Is flexible to meet the ever changing needs of the local health community and the wider NHS;
- Satisfies legislative compliance and public sector policy including current EU regulations;
- Will actively contribute to Non-Pay Efficiency Savings targets set for the Trust; and
- Will actively seek to reduce the Trusts burden on the environment through various means such as locally sourced goods, procuring only energy efficient appliances and working with suppliers to reduce packaging.

### Recommendation

The Board of Directors are asked to approve the draft Procurement Strategy.

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Risk assessment						
Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients			G			
To deliver our financial plan and key performance targets			G			
To be in the top 20% of NHS employers					g	
To be a continually learning organisation				g		
To collaborate effectively with local and regional partners					g	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low		Moderate	High	Significant	
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)						

Benchmarking implications (see section 4 for details)	Yes	No	N/A
Is there Model Hospital data relevant to the content of this paper?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Is there any other national benchmarking data relevant to the content of this paper?	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Is the Trust an outlier (positive or negative) for any benchmarking data relevant to the content of this paper?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Risk Implications (see section 5 for details)	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Quality implications	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Resource implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Legal/regulatory implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Diversity and Inclusion implications	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Performance Implications	<input checked="" type="checkbox"/>	<input type="checkbox"/>

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<b>Regulation, Legislation and Compliance relevance</b>
<b>NHS Improvement: (please tick those that are relevant)</b> <input type="checkbox"/> Risk Assessment Framework <input type="checkbox"/> Quality Governance Framework <input checked="" type="checkbox"/> Code of Governance <input checked="" type="checkbox"/> Annual Reporting Manual
<b>Care Quality Commission Domain: Well Led</b>
<b>Care Quality Commission Fundamental Standard: Good Governance</b>
<b>NHS Improvement Effective Use of Resources: Corporate Services, Procurement, Estates &amp; Facilities</b>
<b>Other (please state):</b>

<b>Relevance to other Board of Director's Committee: (please select all that apply)</b>					
Workforce	Quality	Finance & Performance	Partnerships	Major Projects	Other (please state)
<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>